

# Slack Getting Past Burnout Busywork And The Myth Of Total Efficiency

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Getting Past Burnout, Busywork and the Myth of Total Efficiency TOM DEMARCO TOM DEMARCO is a principal of the Atlantic Systems Guild, a consulting firm specializing in organizational change, project management and litigation. He is the author of seven books, including The Deadline, Controlling Software Projects and Peopleware. Mr.

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Slack: Getting Past Burnout, Busywork, and the Myth of Total Efficiency. I finished reading Slack by Tom DeMarco this weekend — it’s a quick short read with one main idea at its core: within organizations, efficiency and flexibility are unfortunately tied together in a tradeoff: as organizations get more efficient and get rid of slack, they lose their ability to change and reinvent themselves.

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In his book “Slack: Getting Past Burnout, Busywork, and the Myth of Total Efficiency”, Tom DeMarco makes the point that you can’t be creative when you are overworked or overburdened. Stress kills innovation as does busyness. Little slack leads to little time to look around leads to little improvement.

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